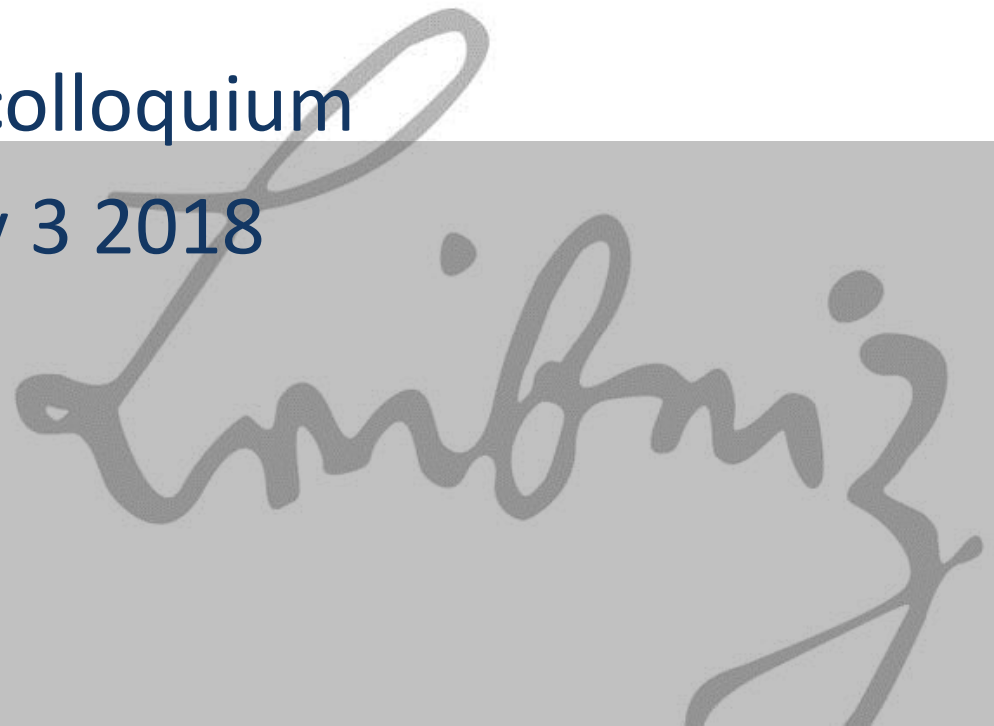


# My career path to the Leibniz Association

Hanna Gertz

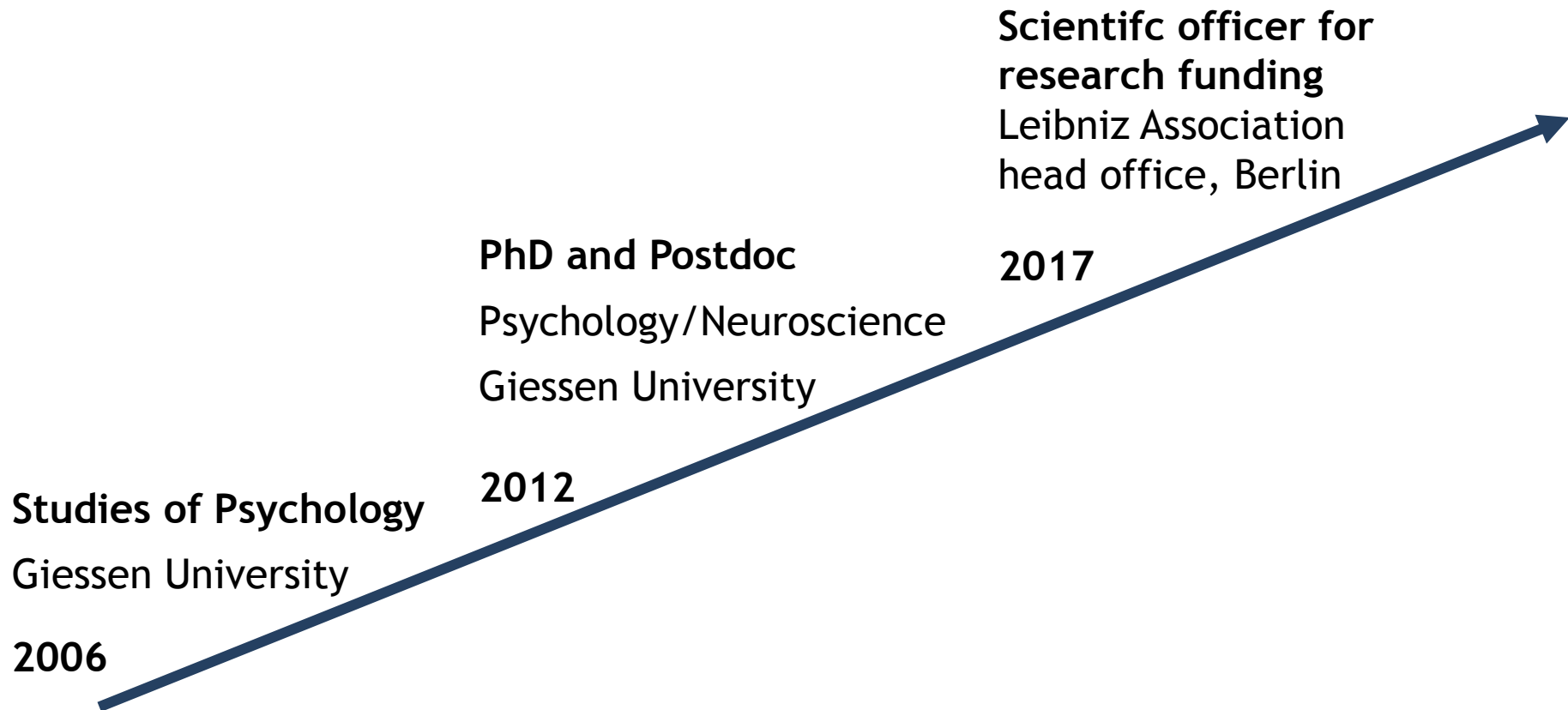
IRTG colloquium

July 3 2018



# My career path

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# Why did I quit (active) research?

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- Change in tasks
- More variety in tasks
- More teamwork, less competition
- Less „visibility“

# Why did I choose science management?

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- Still quite close to science
- More service-oriented job
- Stronger focus on organizational tasks
- Close to politics

# How did I get the position?

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- 4 applications: research funding, human resources development
- Job posting for 1-year parental leave replacement (now on a permanent position)
- First job interview at Leibniz: why science management?

# What is Leibniz?

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1.



\* 1891

2.



\* 1646

3.



# Gottfried Wilhelm Leibniz (1646-1716)

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- Polymath: law, mathematics, philosophy, theology, history, linguistics, natural sciences, engineering
- Librarian, political advisor, diplomat and font of ideas: e.g. Berlin Academy of Sciences
- "Theoria cum praxi": theoretical concepts must contain perspectives for application



# Research in Germany

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120  
Universities

220 Universities of  
applied sciences

Basic  
research



Applied  
research



MAX-PLANCK-GESELLSCHAFT

**HELMHOLTZ**  
RESEARCH FOR GRAND CHALLENGES



# An overview of the Leibniz Association

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## **Research mode: academic excellence and social relevance**

- Excellent problem-oriented and application-oriented basic research which is of social, economic and ecological relevance
- Interdisciplinary and trans-disciplinary research within and beyond the institutes
- Close collaborations with universities

## **Research organisation**

- Financial and legal independence of the institutes
- Joint funding at national and state level (generally 50:50)

# An overview of the Leibniz Association

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- Founded in 1995
- Association of 93 independent institutes, including 18 infrastructural institutes and 8 research museums
- Total budget of 1.9 billion €/year
- Around 19,100 employees, including 9,900 academics

# Sections of the Leibniz Association

## Section A

Humanities and Educational Research  
(22 institutes)

## Section B

Economics, Social Sciences, Spatial  
Research (16 institutes)

## Section C

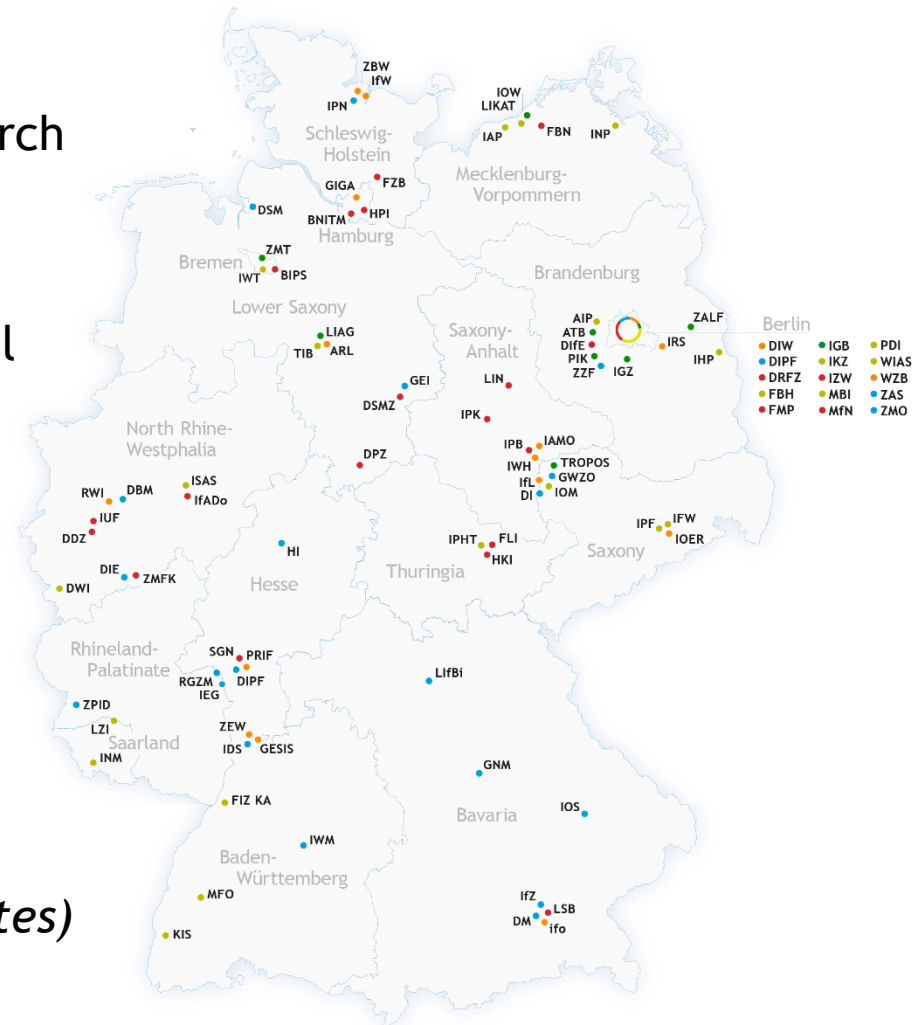
Life Sciences (23 institutes)

## Section D

Mathematics, Natural Sciences,  
Engineering (23 institutes)

## Section E

Environmental Research (9 institutes)



# An overview of the Leibniz Association

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**Head office:** Central interface between institutes, politics, and public  
~70 employees

Evaluation of institutions

Communication with ministries/funders: “lobby work”

Public relations: communicating science to the public

Advise researchers: funding, founding of new companies, patents

Coordinate institutions, also for overlapping topics

# What I am doing: Leibniz Competition

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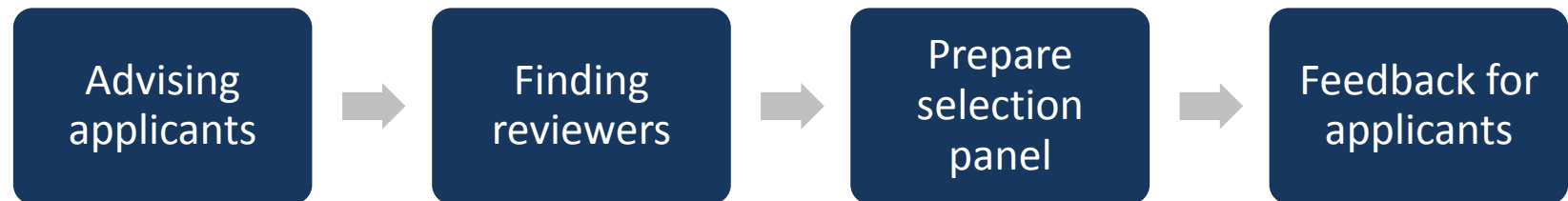
- Internal competition tool: Leibniz Institutes compete for funding
- 25 mio. € per year
- Every Leibniz Institute has a right to apply for max. 1 mio. €
- ~110 applications
- Two-stage review process: external reviews, internal panel

## Funding programmes

- Leibniz Junior Research Groups
- Leibniz Programme for Women Professors
- Leibniz Collaborative Excellence
- Leibniz Transfer

# What I am doing: Leibniz Competition

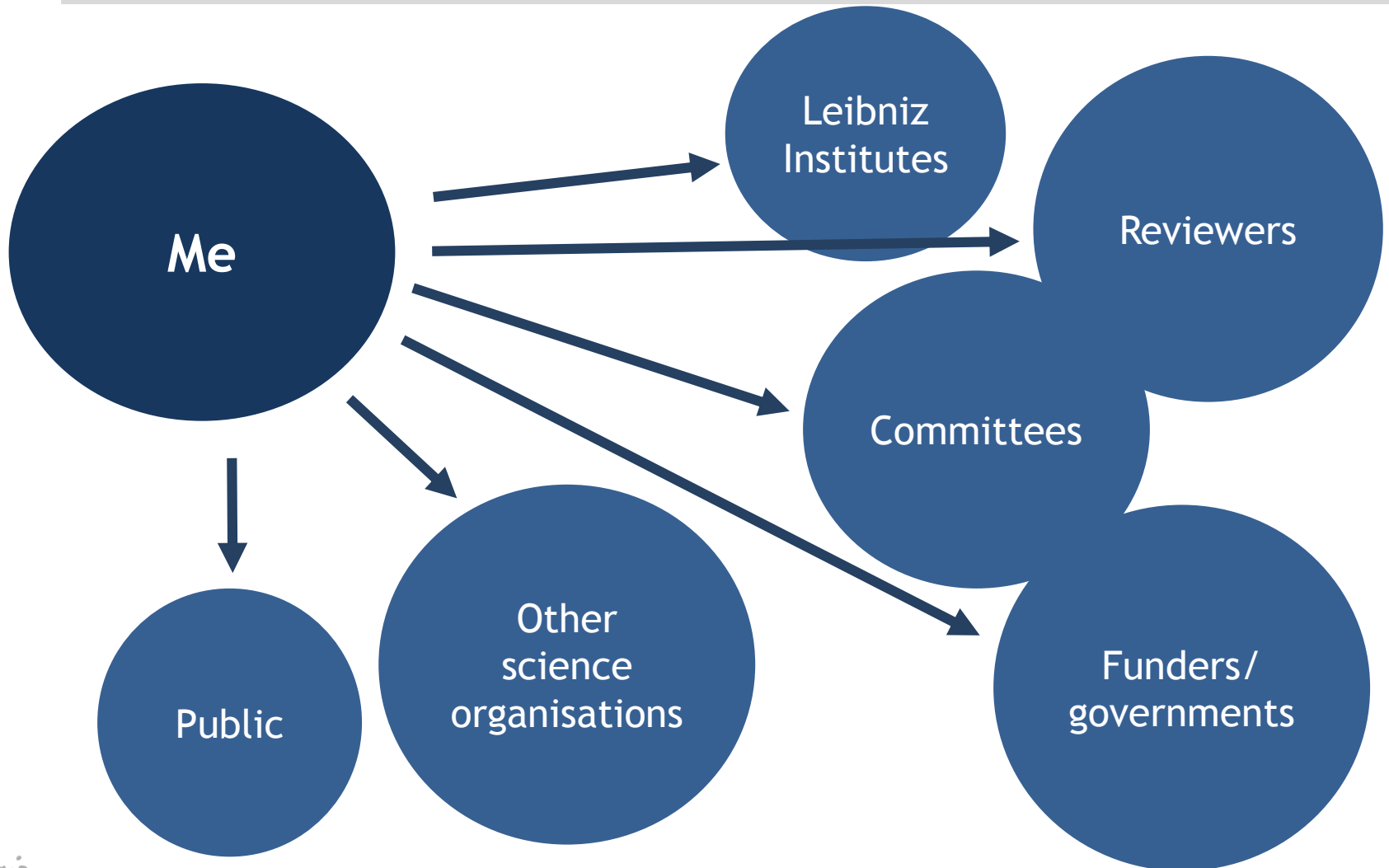
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- Improvement of procedure
- Other panel meetings
- Reports to funders/ ministries
- Public relations: press releases, campaign, events
- Network of grantees

# Who I interact with

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# What I like

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- Applicants and grantees benefit from my work
- Insights into current research of all disciplines
- Work on „hot topics“ in scientific policy: equal opportunities, transfer from science to public, career prospects of young researchers,...
- Variety in tasks
- Variety in future career perspectives (HR, PR, research coordination, ...) at different institutions (universities, funding agencies, ministries, EU, consulting agencies, media,....)
- Interaction with many different people and target groups: different ways of communication
- Opportunities to introduce my ideas
- Teamwork
- Working hours

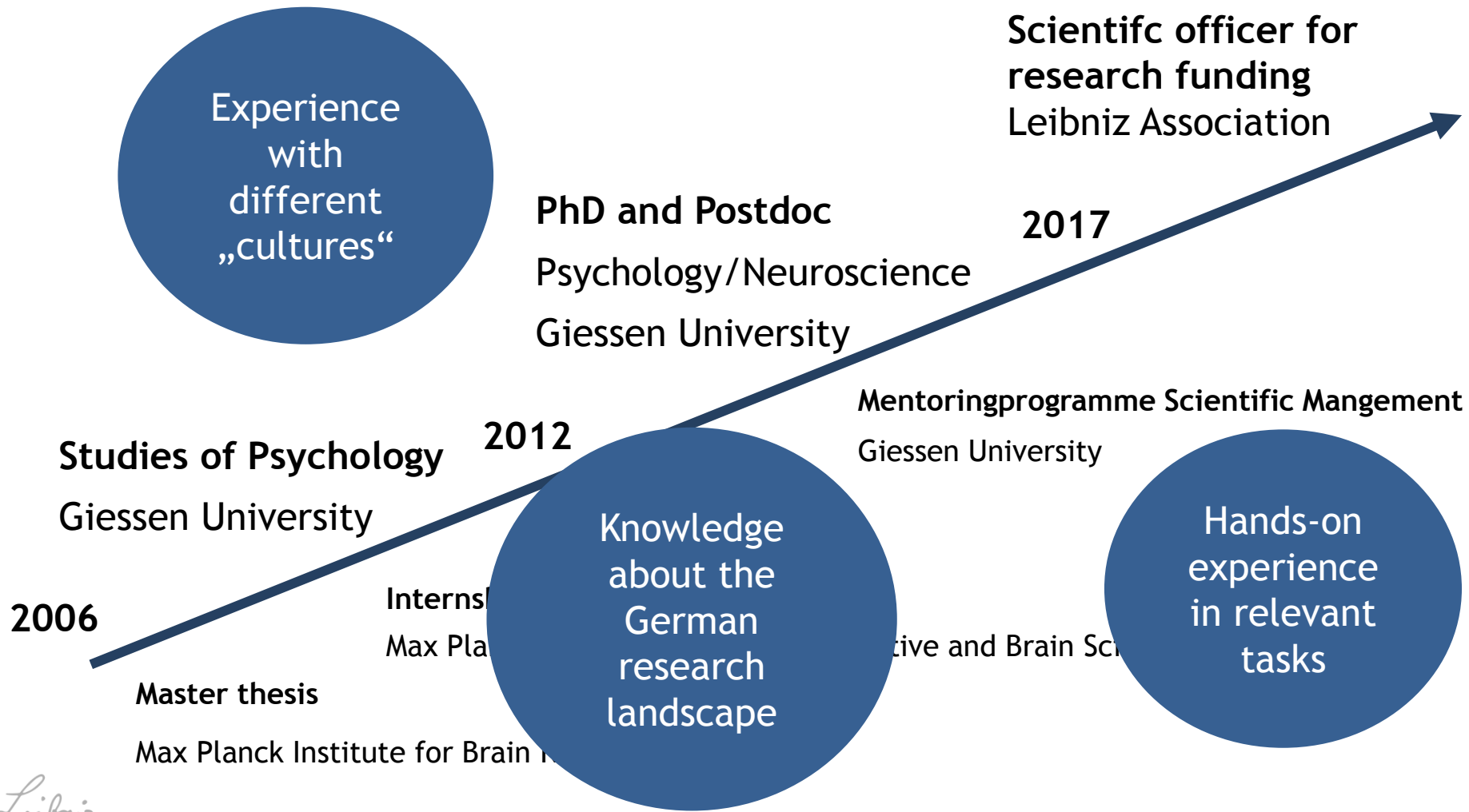


# What could be better...

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- Travelling is missing
- More hierarchical and more formal communication
- Interaction can also mean dependency
- Very German

# My career path



# How to get there

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- Mentoring programmes (for Giessen and Marburg: MEWISMA)
- Visits/internships in relevant organizations
- Workshops (e.g.: <https://www.zwm-speyer.de/>, costs may be covered by DFG!)
- Take over administrative tasks in your institution
- Networks:

<https://www.wissenschaftsmanagement-online.de/>

<https://www.netzwerk-wissenschaftsmanagement.de/>

<https://www.forschungsreferenten.de/startseite/>



**Thank you!**



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